

NEW FINANCIAL MODEL STEERING COMMITTEE - JAN. 18, 2012

Scheduled for this meeting were presentations by the Office of Research – Tom Skalak, and Student Affairs – Pat Lampkin. Ms. Lampkin was unavailable due to illness; her presentation was rescheduled for Feb. 15.

Tom Skalak, Vice President for the Office of Research (VPR), stated a mission of research, teaching and experiential learning for all students.

VPR is a hybrid unit as a service center and strategic initiative generator. Its service activities include: research compliance, environmental health and safety, animal husbandry and vet care in support of biomedical research, technology transfer and commercialization, and federal & state government relations. Strategic activities include: schools partnerships, faculty retention, equip purchasing, support of grants and programs, providing grant monies, graduate education and postdoctoral programs, fundraising, new knowledge generation and application.

Current pan university initiatives include: environmental sustainability, energy systems, biosciences, and innovation. VPR's role is to catalyze new relationships, raise funds and generate new income that is returned to schools. The life cycle of innovation encompasses initiation, maturity and sunset (for ex., Aging), always with new initiatives in the pipeline (i.e. technology modeling, Latin America – Brazil knowledge generation).

The discussion that followed identified a need for more shared information on the part of the VPR and the academic leaders. Issues that were identified for greater clarity and/or partnership included aligned strategic priorities, evaluation of progress and success of initiatives, research revenue for the schools, and synchronized efforts in building programs. Agreement was reached on the intention to converse on a more frequent and regular cycle in order to identify new ideas and align priorities.

The VPR budget was presented in chart form. Total budget = \$26.1 million; F&A recovery = \$7.1 million (10.88%). Skalak stated that UVA has lower funding for research (2 or 4 times less) than other institutions are investing.

He stressed that the Office of Research provides:

- High standards of needed services
- Focus on innovation
- Development of external partnerships

The steering committee agreed that the issues of governance and equity are important to all hybrid service decisions. There is a need to convene the

interested and affected parties to create the conversation; a need to understand the expectations of the parties and what is the governance to ensure equity.

The Jan. 18 Steering Committee adjourned after the VPR presentation. Student Affairs will present on Feb. 15, 2012.

Suggestions regarding communications are welcome: srstrine@virginia.edu